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Established in 1901, the Cleveland Indians formed one of the original teams of the American League in Major League Baseball. Since 1994, Progressive Field has proudly served as home to the Indians. The ballpark was constructed as part of a community renewal project in downtown Cleveland and designed to reflect the distinct character and history of the city. The exposed steel beams in the ballpark represent both the prominent steel bridge construction that leads into Cleveland, as well as the important role the steel industry played in the city’s industrialization. Progressive Field is an extraordinary landmark that entwines the tradition and history of the city with our team.

Through sustainable strategies, Progressive Field will endure as a bridge for the preservation of America’s pastime with innovation into the future. As an organization, the Cleveland Indians strive to celebrate families, create memories and connect generations by playing an integral role in the community. The team operates with a long-term outlook toward sustainability and a sense of responsibility to contribute toward the livelihood, health and well-being for people throughout the region. The Cleveland Indians are committed to achieving these goals by partnering with regional stakeholders to lower the environmental impact of operations, contribute toward the economic vitality of the region and explore ways that strengthen social engagement and inclusion in the community.

To implement these strategies, the Cleveland Indians organization is taking steps to reduce its environmental footprint and move operations toward a zero-waste facility. Through the use and installation of technologies and systems that will reduce the consumption of water, energy and fuel, the team will explore methods to harvest rainwater, continue to generate clean, emission-free solar energy and divert waste from landfills. To maximize the use of existing resources, the Indians have enhanced the executive offices and ballpark by adding lighting and wood fixtures reclaimed from Cleveland’s various historic buildings and the old Columbus Street Bridge.

With plans to meet future demands, the Cleveland Indians strive to serve as a leader in the region, initiating key collaborations with community and corporate leaders to drive positive change toward the goal of regional sustainability. Together we are analyzing and addressing local needs through the design of system-wide solutions. To meet such goals at Progressive Field, the Indians and their community partners will implement several new programs based on the interests of fans to increase recycling efforts, conserve energy and steward water consumption.

We will introduce the volunteer-driven Green Team to assist fans to increase recycling and composting rates at the ballpark during weekend games in 2016. Alongside our community partners, the Indians will offer sustainability educational programming and activities on select dates to youth available in the Kids Clubhouse at Progressive Field. These programs provide an opportunity for environmental outreach and beyond the diamond into our communities.

While an organization must operate within its existing environment based on internal and external goals, the implementation of sustainable initiatives contributes not only to a better fan experience, but also will leave a positive impact on the world. Our sustainable efforts aim to support the growth of local businesses and employment that integrates consideration for social inclusion and environmental impact. As a business that is highly visible and engaged in the community, we focus our responsibility on building a competitive baseball team while contributing to the long-term health, education and well-being of our fans. The Cleveland Indians are committed as a community partner to making a lasting and beneficial impact.

- Paul J. Dolan
The Cleveland Indians are sustainability trailblazers in the Cleveland community and in Major League Baseball, initiating a sustainability program in 2007. Since that time, the Indians have sought to collaborate and align with community partners to explore and implement sustainability systems and innovations to reduce the environmental impact of operations and activities at Progressive Field. The ballpark is one of the region’s largest consumers of utilities and generates a considerable amount of waste each season. In response to such levels of consumption and waste, the Cleveland Indians have developed and continue to support sustainable practices, systems and technologies that will reduce the impact of their operations on the environment.

In 2016, the Indians diverted over 46% of total waste from area landfills. To divert this stream of waste, the Indians developed resource recovery strategies to recycle and compost as much material as possible. The Indians recycle mixed paper and cardboard, plastic bottles, plastic cups, glass bottles and compost food waste.

To reduce paper waste, the Indians converted to online ticket ordering and a paperless ticket system. In addition, the organization will no longer print glossy copies of Batter Up, their in-game program, and other publications. The Indians’ front office also switched to using only recycled paper products and compostable flatware. To support the importance of health, nutrition and well-being in a sustainable community, the organization has added vegetable and herb gardens to grow and harvest fresh produce at the Ballpark.

Cleveland can proudly acknowledge that Progressive Field has been recognized as GreenSportsBlog’s “Best Team On-Field/ Greenest Team Off-Field” of 2016. The award is a reflection of the club’s devotion its four Guiding Commitments: To Baseball, Fans, Ballpark and Community.

In 2016, the Indians recycled and composted over 46% of all waste generated at Progressive Field, diverting over 230 tons of waste from landfills and thus reducing overall carbon and methane emissions from organic waste. The Indians are planning to increase the waste stream rate of diversion to reach 60% in 2017. Most items used at Progressive Field can be composted or recycled, including beer cups, drink bottles, cans and other items used in the front office (plates, flatware, coffee cups).
COMMUNITY INVESTMENT

Based on fan surveys, there is considerable public interest to support environmental sustainability efforts at Progressive Field. Data indicates that 54% of respondents expressed an interest and willingness to make a personal investment in environmental sustainability efforts at the ballpark during games. The fans strongly favored efforts to support recycling and energy conservation measures. As a result, the Cleveland Indians have focused efforts to increase recycling at Progressive Field. This focus includes the development of the Green Team, a community volunteer-based program to educate, assist and encourage fans to increase their recycling and composting efforts at the ballpark.

The organization also continues to explore feasible energy conservation systems, processes and technologies that may be installed or retrofitted into existing systems at the ballpark. The Indians have developed strategies to pivot existing systems toward more efficient, lower emissions resource management systems for energy, water and fuel.

RECYCLING

With their move to the new ballpark in downtown Cleveland in 1994, the Cleveland Indians have utilized a recycling program at what is now Progressive Field. The program has grown over the years since its inaugural season with steady increases in the tonnage of plastics, paper and aluminum recycled. The overall goal of the program has been to reduce, reuse and recycle in order to divert as much of the waste stream from landfills as possible.

In 2008, the Indians launched the “Our Tribe is Green” recycling campaign focused on increasing the level of recycling at all home games at Progressive Field. The team placed recycling bins throughout the ballpark to collect plastic bottles. By 2010, recycling efforts extended into the Indians front office and included all paper and cardboard products. Composting of organic waste was added in 2010. The Indians have been innovators and leaders of sustainability in the city of Cleveland as well as in Major League Baseball.

In 2016, the Indians recycled 230 tons of waste generated at the ballpark. The impact of recycling in that quantity equates to saving 1,616 trees, over 679,000 gallons of water, over 407,000 kWh of energy and nearly 40,000 gallons of fuel. By recycling and composting at scale, the Indians are leading the way in Northeast Ohio to contribute toward a more prosperous, healthy and resilient community.

In 2017, the Indians have developed a Green Team. This team made of local volunteers will engage fans and promote the Indians’ recycling and composting practices for select games. Green Team members will walk the aisles between innings to collect recyclable bottles, cups and cans. They will also provide information about sustainability and how fans can participate at the ballpark and at home.
In partnership with Republic Waste and Gateway Recycling, the Indians have developed a sophisticated and efficient waste management system. A single-stream waste system is utilized for the majority of the waste. This program is more efficient and frees the Indians from the sorting responsibilities of recyclables from other waste. Waste is collected into one compactor, from which Republic Waste picks up and completes the sorting process at their waste facilities. Remaining recyclable items are baled and collected by Gateway Recycling. Their facilities scan, break down and determine the various grades for these recyclable products. Mixed paper and corrugated cardboard are de-inked, pulped and converted into new recycled paper products. Low and high-density polyethylene and stretch film plastics are also collected and recycled.

“The Cleveland Indians are extremely conscientious of creating sustainability throughout their supply chain. Their recycling program has grown steadily over the years and, in partnership with the team, Gateway Recycling continues to collectively build effective long-term solutions to help the Indians recycle more waste and continue to reduce their landfill diversion rates.”

- Judy Battig, Gateway Recycling

**ORGANIC WASTE**

Progressive Field’s composting system is doing its part to reduce Greenhouse Gas emissions while also generating energy. In 2016, the composting system transformed 66 tons of food waste into renewable energy.

In partnership with Quasar Corporation and Delaware North, the Indians utilize the Grind2Energy anaerobic digestion system for food waste management. This system grinds food waste by-products into a thick sludge and transfers it into a holding tank. Once full, the tank of waste is emptied and carried to a Quasar facility where it is converted by an anaerobic digestion system into renewable resources. In 2015, the Indians composted 66 tons of pre-consumer food waste, which was converted into nutrient-rich fertilizer, compressed natural gas and other natural resources. This is an increase of 35% from the 2015 organic waste total of 49 tons.

In terms of environmental impact, Progressive Field’s annual composting efforts generate:

- 10,596 pounds of nutrient-rich organic fertilizer
- Enough energy to power 27 single-family homes with electricity for one month
- Enough natural gas to power 41 single-family homes with electricity for one month
- 121,783 miles of GHG emissions saved
Progressive Field concessions partner Delaware North has collaborated to create an environmental management system that sources sustainably-produced foods and incorporates a solid waste disposal process that maximizes recycling and composting opportunities. Additionally, as part of their corporate social responsibility program, Delaware North has donated 2,500 pounds of surplus food to the Ed Keating Centers through the Cleveland Food Bank. Any food that is no longer safe to eat goes into the Grind2Energy compost system where 99% of the waste is converted into natural resources and biofuels.

In addition to composting, Delaware North utilizes the Baby Jaws Bottle Crusher and a state-of-the-art Filta Fry fryer oil conversion process. Baby Jaws is a machine that crushes both beer and wine bottles. Crushing rather than storing results in a reduction of approximately 80% in volume of those bottles. Additionally, less labor is needed to manage, box and transport empty bottles. Baby Jaws was installed mid-season in 2015, and in just three months of utilization, it was able to crush 5,600 pounds of glass. This glass is recycled into new bottles.

The other system is the Filta Fry cooking oil filtration and fryer management system. Cooking oil is filtered and reused without the need to transfer to storage bins. The system has processed 2,044 gallons of oil and has decreased oil usage by 35% and saved 1,484 gallons of oil in one season. This system is cleaner, safer and more environmentally sound. When the oil can no longer be reused, it is collected and purified, and a large percentage is converted into biodiesel. With this system, the Indians are responsibly minimizing the use of oil in the kitchen and supporting alternative energy resources.

“Through efforts to develop a cleaner, easier and more efficient organic waste stream, Emerson Grind 2 Energy is proud to partner with the Cleveland Indians to work towards the common goal of a sustainable Cleveland and providing cleaner energy solutions to the city.”

- Heather Dougherty, Emerson Grind2Energy

ORGANIC GARDENS

The Cleveland Indians also use large amounts of the composted organic waste in several garden beds at the ballpark. Garden beds in the player parking lot and near the Right Field Gate provide fresh organic vegetables, including tomatoes, eggplant, assorted herbs, peppers, kale, spinach and cucumbers. These vegetables are used as ingredients in meals cooked for players by the home clubhouse chef. Any surplus vegetables are donated to the Food Bank. The Indians partnered with the Green Corps of the Cleveland Botanical Gardens to help grow and maintain the gardens as part of a community initiative to encourage health and fitness among local youth.
SALVAGED AND RECLAIMED MATERIALS

Some of the recent renovations at Progressive Field showcased a glimpse of Cleveland’s history through the use of recycled materials. The Corner was constructed with wood and steel that was reclaimed and repurposed from the old Columbus Street Bridge in the Flats. The Corner also features hand-made sand-casting patterns salvaged from the Taylor & Boggis Foundry formerly located on East 71st Street. The Indians used Cleveland-based Rustbelt Reclamation to supply the salvaged and reclaimed materials for the bar, creating a unique space for fans to gather, celebrate and cheer on the Tribe.

“
In seeking to preserve history while also diverting waste from landfills, we wanted to challenge the notion of what recycling and reclaimed materials can become by creating an environment for a positive experience in The Corner that is a great space for gathering and having a beer during a ballgame.”

- James Lincoln, President, Rustbelt Reclamation

ENERGY

In 2016, the Cleveland Indians explored several technologies, systems and retrofits that can generate, store and transport cleaner, safer and more efficient energy solutions at the ballpark. The Indians organization utilizes solar technology and continues to convert lighting systems throughout the ballpark to cleaner, more durable and energy-efficient LED lighting. The organization has also opted to use emissions-free electric carts. In addition, the Indians are exploring ways to encourage more fans to use public transportation or ride bicycles to the ballpark.

LED LIGHTS

For the 2017 season the Cleveland Indians have installed LED Field Lights at Progressive Field. The 674 Metal Halide lights were replaced with 456 LED lights. The reduction in lighting fixtures as well as the improved efficiency will result in nearly a 70% reduction in electric usage or 700,000 kWh. The LED system will also produce a better illumination quality with estimates to be as much as 20% to 30% brighter. In addition, there is little to no maintenance costs associates with the new LED system and a 20-year warranty.

In addition to field lighting, the goal for 2017 is to convert a significant percentage of the lighting throughout the Administrative Offices and Ballpark. This energy-efficient lighting plan will be designed to reduce overall energy consumption by a major percentage and have significant impact on reducing overall energy costs. As is the case with the field lights, LED lighting systems produce a superior quality of light for roughly 75-80% less energy than traditional lighting sources. These retrofit efforts will not only reduce energy costs, but also reduce maintenance costs because LED lighting lasts 20 times longer and requires fewer replacements than standard lighting. LED lighting is also considered to be a safer, mercury-free source for lighting.
SOLAR ENERGY

In 2007, Progressive Field was the leader in the American League as the first ballpark to install solar technology. A set of 42 solar energy panels are located in the Beer Alley of the upper deck at Progressive Field. Since that time, the solar panels continue to generate clean energy and have supplied over 127,500 kWh of energy, enough to power the 400 television sets that operate throughout the ballpark.

As electricity from solar energy is produced from a range of light frequencies, the cloud coverage in Cleveland does not always provide optimal conditions for solar energy production. With more innovative solar technology in development, the Indians are exploring opportunities to expand the installation of more advanced and efficient solar technology systems and equipment. Such innovation can offer greater thermoelectric or photovoltaic solar power generation and storage at the ballpark despite the considerable cloud variability in the area.

Any effort to switch to solar energy supports reduction of our carbon impact on the environment and lowering GHG emissions. Since 2007, the energy generated from the solar panels at Progressive Field is equivalent to nearly 88 metric tons of carbon dioxide.

That is equivalent to reduction in GHG as:

209,328 miles
driven by an average passenger vehicle

And to the reduction in CO2 emissions as:

9,893 gallons
of gasoline consumed

12.1 homes’
electricity use for one year

WIND ENERGY

In 2016, the Indians purchased 100% Green-e Certified wind energy from FirstEnergy, power that comes from wind farms across the country. Green-e Energy is widely recognized as the nation’s leading certification and verification program for renewable energy and greenhouse gas emission reduction products.

The switch to this green energy significantly reduced the carbon footprint at the ballpark, with the Indians each season using enough electricity to power every home in Lakewood for one month.

“With this wind power purchase, the Cleveland Indians join a small but elite group of professional teams with stadiums powered by 100% green energy. Our agreement with the Indians not only underscores our long-standing partnership with this Cleveland institution, it also reinforces our long history of supporting the environment and investing in clean energy.”

- Dennis Chack, Senior Vice President, Marketing and Branding, FirstEnergy
Over the course of many years, Indians operations have sought to further reduce the toxic emissions of the resource recovery fleet by converting all fuel-based transport carts at the ballpark to electric carts. These electric carts do not emit any harmful forms of greenhouse gases, such as carbon monoxide, nitrous oxide, hydrocarbons, or carbon dioxide. The electric transport carts can be fully charged within six to eight hours in a standard 110 volt outlet and have a 35-mile range of approximately 25 miles per hour, amounting to significant reductions in emissions output and fuel consumption.

To contribute to the reduction on the impact of transportation emissions, the Cleveland Indians are exploring opportunities to increase more cycling in the city and to ballgames. The Cleveland Indians have taken strides to increase access to cyclists by offering more space for bicycle racks. The team has also granted use of Eagle Avenue, the road that encircles the Gateway Sports and Entertainment Complex, as a safe route along the Ontario Street Bikeway. This stretch serves as the trail’s end to the newly constructed Lorain-Carnegie Bikeway for commuting cyclists to ride and access parking at the bike commuter parking station at East 4th Street and High.

**WATER CONSERVATION**

Fresh, clean water is a limited natural resource, and the Indians plan to implement a sustainable water management system to use water responsibly. To generate the quantities of water needed for the variety of uses and high amounts of consumption during games at a ballpark, complex processes and large amounts of energy are necessary to convert wastewater, greywater and rainwater into other water uses. In the implementation of the Indians’ plan to efficiently manage water consumption in the past 8 years, overall water consumption at Progressive Field has steadily decreased by over 25%, and sewer utilization has decreased by nearly 22%. Using 2007 water consumption levels as a baseline, water usage and long-term goal decreases are as follows:

<table>
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<th>Year</th>
<th>2007</th>
<th>2011</th>
<th>2015</th>
<th>2030 goal</th>
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<td></td>
<td>decrease from 2007</td>
<td>decrease from 2007</td>
<td>decrease from 2007</td>
<td></td>
</tr>
</tbody>
</table>

**SUSTAINABLE WATER MANAGEMENT TECHNOLOGIES**

Tennant Scrubbers is a sustainable cleaning innovation that the Indians have adopted at the ballpark to clean the fan concourse. This industrial technology helps to reduce water consumption by approximately 70% as it electrically converts the properties of water into its molecular properties of ionized alkaline and acidic solutions. When jet streamed to floor surfaces and cleaned with a scrubber, the alkaline portion of the electrolyzed water acts as a natural mild all-purpose cleaner, while the acidic stream sanitizes. Water electrolysis technology is 10 times more effective than bleach in killing bacteria and cleans dirt, grease and other stubborn soils that are trekked into the ballpark more efficiently and effectively while reducing cleaning and maintenance costs from conventional detergents.

The Cleveland Indians also utilize technologies and systems that efficiently manage water for heat transfer and cooling within the ballpark. The organization continues to explore technologies, systems and smart equipment to monitor and manage the production of hot water as well as the cooling system with the highest level of energy efficiency.
The Cleveland Indians are committed partners in local and national sustainability efforts. The Indians are one of the original participants of the Cleveland 2030 District, and in 2011, became one of the first venues in Cleveland to join as a participating member of The Cleveland Green Venues Project, pledging to collaborate with the EPA, Cuyahoga County Solid Waste District and the City of Cleveland’s Office of Sustainability to meet improvements in at least two of five sustainable action areas, which include Materials Management, Energy Conservation and Efficiency, Water Conservation and Efficiency, Sustainable Value Chains and Transportation.

The Cleveland Indians are a committed community partner of the Cleveland 2030 District, a non-profit, private-public collaborative with the goal of reducing the use of energy, water and transportation emissions by 50% by the year 2030. In this area, 41 local property owners representing 169 buildings and over 40 million square feet of commercial property are enlisted to participate in the conservation challenge. Since the start of the program in 2010, these participants have achieved a 24% reduction in energy, water and transportation emissions. Meeting the 50% target is within reach and will establish Cleveland as the Green City on a Blue Lake.

“The Cleveland Indians have been the trailblazers of sustainability in this community and in Major League Baseball. The Indians were the first major venue in the area to make a commitment to large-scale recycling, solar technology, rainwater management, and most recently, food-waste-to-energy. The team is a willing collaborator and has partnered on wind turbine research and increasing access for biking in the city. The Indians are helping us inspire others to do the same.”

- Jenita McGowan, Chief of Sustainability, City of Cleveland and Sustainable Cleveland

The Cleveland Indians are also members of the Green Sports Alliance (GSA) in collaboration with the National Resource Defense Council. GSA advises teams from all eight professional sports leagues in North America on a common agenda with strategies to reduce their environmental impact. Teams report details on their environmental initiatives and in turn are able to share information about effective practices, systems and technologies with other teams in the alliance.
SOCIAL SUSTAINABILITY

COMMUNITY INVOLVEMENT

In addition to their greening initiatives, the Cleveland Indians are also committed to social sustainability. The Indians engage the Cleveland community by supporting civic programs and charitable causes through Cleveland Indians Charities and the Community Impact department.

CLEVELAND INDIANS CHARITIES

Cleveland Indians Charities (CIC) is the private foundation of the Cleveland Indians. It is operated as a 501(c)3 organization and is governed by a private board of directors. Established in 1989, CIC aims to use baseball to transform lives in Cleveland. By providing annual grants to established nonprofit partners, CIC strives to prepare youth for successful lives and improve the quality of baseball and softball programs in Greater Cleveland.

CIC has three primary beneficiaries:
- Boys & Girls Clubs of Cleveland
- Cleveland Baseball Federation
- Cleveland Metropolitan School District

YOUTH BASEBALL

The Cleveland Indians annually support high school baseball and softball programs at Cleveland Metropolitan School District (CMSD) and youth baseball and softball programs through Cleveland Baseball Federation (CBF). The Indians’ partnership with Cleveland Baseball Federation supports MLB’s Reviving Baseball in Inner Cities program, providing more than 3,000 Cleveland youth the opportunity to enjoy learning and playing baseball and softball.

CIC also supports youth baseball through Diamond Improvement Grants and the annual Fields for the Future field renovation project. These programs assist in ensuring local youth have safe, accessible and high-quality baseball and softball fields across Greater Cleveland.

EDUCATION

Since 2015, the Cleveland Indians have partnered with Cleveland Metropolitan School District to provide student athletes with career-readiness programming through the Career Day and Job Shadow program. The Indians work with Junior Achievement and Cuyahoga Community College to expose students to the professional workplace at the Indians Executive Offices, provide them with a resume or networking workshop and highlight the functions of various departments. This program also provides students the opportunity to experience a full job shadow day in a department of their choice.

In 2016, Indians pitcher Trevor Bauer hosted students from Max Hayes High School at the ballpark for a STEM-focused Career Day, talking with students about his own passion for engineering and building drones.
PLAYER ENGAGEMENT

Cleveland Indians players and their wives are also committed to engaging with the Cleveland community.

In 2016, Francisco Lindor, Corey Kluber and Mike Napoli hosted underserved youth and families for special batting practice experiences on the field pre-game at select home games. Terry Francona also hosted veterans every Sunday home game, providing them with Club seats and all-you-can-eat food.

Many players also participated in Community Impact youth baseball and education programs. Yan and Jenna Gomes donated dugout benches and a concrete ADA walkway for Fields for the Future, Trevor Bauer hosted students for a Career Day and Carlos Carrasco partnered with United Way to hold a book drive for Luis Munoz Marin, a local elementary school. Additionally, Bryan and Kristen Shaw joined Cody and Mallory Allen in donating a turf field for the children at Providence House, a local crisis nursery.

Players and wives also made many visits to patients at local hospitals, including the VA Medical Center, Cleveland Clinic and UH Rainbow Babies.

EMPLOYEE ENGAGEMENT

Each Cleveland Indians front office staff member is required to volunteer at least four hours each year. This past year, Indians staff participated in Community Impact programs including Fields for the Future and Career Day. Staff also volunteered at the Greater Cleveland Food Bank, Shoes and Clothes for Kids, and the Centers for Families and Children among other local nonprofits.

The Cleveland Indians also have numerous Front Office staff members holding positions on local non-profit boards. The Indians proudly support those staff members by giving both financial and in-kind donations each year. Board affiliations include:

- American Red Cross of Cleveland
- Bob Feller Act of Valor Award Foundation
- Bob Feller Museum
- Boys & Girls Clubs of Cleveland
- Business Volunteers Unlimited
- The Centers for Families and Children
- Cleveland Animal Protective League
- Cleveland Baseball Federation
- Cleveland Museum of Natural History
- Cleveland Public Library
- Diversity Center of Northeast Ohio
- Engage! Cleveland
- Great Lakes Science Center
- Historic Gateway Neighborhood
- Medworks
- Notre Dame College Athletic Advisory Board
- Positive Coaching Alliance
- Destination Cleveland
- Providence House
- The Rock and Roll Hall of Fame
- Shoes and Clothes for Kids
- Stadium Managers Association
- Suicide Prevention Education Alliance
- Teach for America
- United Way
- WISE Cleveland

LEARN MORE

For more information about the Indians’ community involvement, see the annual Community Report online at http://cleveland.indians.mlb.com/cle/community/index.jsp?c_id=cle
ECONOMIC SUSTAINABILITY

ECONOMIC IMPACT

The Cleveland Indians are committed partners of the Cleveland community and embrace their responsibility to continually work to make a positive difference. In over 114 years of its establishment, the Cleveland Indians organization has had a significant impact on the economic sustainability of Northeast Ohio. From workforce development to tax impacts to expenditures at the ballpark and in the downtown area, the Cleveland Indians drive material economic development in the region.

Each season, the economic impact of the ballpark brings billions of dollars in sales and wages, and millions of dollars in State and local taxes to the community. As a conscious community partner, the Cleveland Indians support maintenance and repairs, renovations, improvements and long-term sustainable investments at the ballpark with a mix of private and public funding. Such investments have the goal of increasing efficiencies and reducing expenses to preserve a well-maintained operation for Indians team and fans.

With the consensus of public support in the 2013 tax ballot, the Cleveland Indians organization has made necessary repairs, improvements and sustainable investments to ballpark facilities. As stewards of public support and trust, each installation and improvement is made with consideration to reduce costs, decrease harmful environmental impact, improve the fan experience and benefit the city of Cleveland. The Indians contribute to the economic development of the community through activities and media-based operations as a Major League Baseball team. In addition, attendance and gate receipts, sale of Indians merchandise and accessories and off-season construction and renovations at the ballpark create additional jobs and wages in various industries. The resulting tax and consumer activity helps to support local businesses, travel, tourism and dining and entertainment throughout Northeast Ohio. Through their operations, the Indians are committed to offering jobs and salaries that support the livelihood of hard-working families throughout the region.

Sports are more than just wins, losses and statistics. Like no other sports team in the region, the Cleveland Indians at Progressive Field offer fans throughout Northeast Ohio an affordable opportunity for generations to celebrate together and a place to create interaction and memories that will be cherished for years to come. The Cleveland Indians baseball franchise draws families, visitors and excitement to downtown Cleveland and generates an infusion of commercial activity to the local economy.
2017: PROVIDING AWARENESS AND CREATING MEMORIES THROUGH SUSTAINABILITY

In 2017, the Indians will launch several initiatives designed to increase awareness of their sustainability efforts as well as to engage fans and the community to become active partners. These programs will include the incorporation of Green Teams for Opening Day and weekend games. This group of volunteers will provide awareness of Indians recyclable and composting efforts by collecting recyclable material between innings and distributing information cards to fans throughout the game. In addition to the Green Team, the team will provide informative and educational information to the fan by improving signage on the recycling bins throughout the Ballpark. The signs will display what can be recycled and help avoid potential confusion. Also, the Indians will partner with Great Lakes Brewery to provide a patio space in front of the Great Lakes Bar on the Main Concourse. This space will be equipped with decorative fencing and flower planters but will also contain information detailing the sustainability efforts of both the Indians and Great Lakes.

AWARDS

In 2015, the Cleveland Indians were awarded a distinguished Gold Level Member status of the Encouraging Environmental Excellence Program from the Ohio Environmental Protection Agency. This award is granted to organizations that demonstrate excellence with their ongoing commitment in environmental stewardship through the development of long-term waste, water and energy reduction strategies. The Indians were recognized for their significant achievements in steps taken to improve the environment and implement innovative energy efficiency and recycling systems and technologies.